



The Scottish Centre for Children
with Motor Impairments

The Craighalbert Centre

Board of Governors
Information & Profiles

INTRODUCTION

This document provides information on the roles, composition and current membership of the Board of Governors of the Scottish Centre for Children with Motor Impairments.

THE ROLE OF THE BOARD

The Board's role conforms to the requirements of the Companies Act 1985. The Centre is a publicly funded organisation and the Board's role is to manage the business of the Company, to "exercise all the powers of the Company," which includes ensuring that the objects of the organisation are met.

THE CENTRE'S POLICY ON GOVERNANCE

The Centre has established a comprehensive and extensive policy on its governance. Some of the key elements of this policy include:

- (i) **There is a need for a system of governance based on the principles of probity in public life, and which includes all governors.** This requires the Board's procedures to conform to the highest standards of corporate practice, professional conduct and good intent and follow the principles of public life as set out in the 'Nolan Principles'.
- (ii) **The Board of Governors should reflect a wide range of relevant interests.** The company's Articles of Association set out the arrangements for appointment to the Board.
- (iii) **The Board's function and role are concerned with matters at strategic and policy level.**
- (iv) **There should be no conflict of interest¹.** When acting as a member of the Board, a governor's responsibility is to the interests of SCCMI. Conflict of interest may arise in areas such as:
 - in land holding and ownership of property
 - through personal and emotional attachment
 - relationships and connections with employees of SCCMI
 - professional position
 - personal gain, or gain of another agency associated with a governor
 - financial interests and connections with SCCMI
 - membership of board and committees outwith SCCMI
 - children accessing the SCCMI's services.

¹ Conflict of interest is the potential to be influenced by factors other than the organisation's direct and exclusive interest

COMPOSITION OF THE BOARD

The membership of the Board was established at the inception of the Centre and is drawn from a number of organisations including the Scottish Government. The composition is determined by:

- Scottish Ministers (now the Scottish Government)
- Children in Scotland
- Scottish NHS General Managers Group
- COSLA
- Members of the Company
- Co-opted members
- Parent/Staff Association
- Assessors, appointed by the Scottish Government

THE BOARD'S COLLECTIVE EXPERIENCE AND EXPERTISE

The Board of the Scottish Centre for Children with Motor Impairments is composed of Governors, all of whom have a strong interest in the welfare of children affected by cerebral palsy and other related neurological conditions. The Board's collective abilities, experience and insight provide information, support and most importantly governance for the Centre as a publicly funded organisation.

Individual Board members are drawn from professional backgrounds which are closely associated with the Centre's range of responsibilities, providing considerable collective experience and ability garnered from a breadth of professional disciplines and backgrounds. The backgrounds of individual Governors include various forms of education including professional and academic spheres such as the Government education departments, undergraduate and postgraduate education of school teachers and health care professionals and the strategic management of local authority educational provision.

In addition, Board members are drawn from other areas of direct relevance to the work of the Centre including NHS management, including that of therapists, doctors and nurses, the delivery of care to those with neurological impairment, the welfare of children with special needs, parental views, business and finance, research into neurological and other areas of pathophysiology.

Both Michael Cunliffe and Professor Salter, the Centre's Director, were involved with the introduction of conductive education to Scotland prior to the establishment of the Centre.

BACKGROUND OF CURRENT BOARD MEMBERS

Hugh Fraser (Chairman)

Director of Education, Culture and Sport, The Highland Council

Hugh Fraser took up the post of Director of Education, Culture and Sport with Highland Council in April 2007. He was previously Head of Support Services for The Highland Council, Education, Culture and Sport Service.

Mr Fraser has 30 years experience in education. After graduating from the University of Edinburgh with a degree in modern languages he completed a Post Graduate Diploma in Secondary Education at Moray House College of Education. He began his career as a teacher of Modern Languages. He taught in a number of schools in Edinburgh and the Lothians and during this time completed a Masters Degree in Education at the University of Edinburgh.

As a Local Authority Manager Mr Fraser has had responsibility for Additional Support Needs, Community Education, Human Resources and Infrastructure.

He moved to the Highlands in 1989 to the post of Assistant Divisional Education Officer for Inverness, Nairn, Badenoch, Strathspey, Skye and Lochalsh. He has held a wide variety of posts with operational and strategic management responsibility since moving to the Highlands. He is married with two daughters. His hobbies are reading, travel, gardening and pottering.

Michael Cunliffe (Vice-Chairman)

Inquiry Reporter, Planning and Environmental Applications and Appeals

Michael Cunliffe joined the Board in 2003 after about a 10 year gap in involvement and following a key role in establishing the Scottish Centre for Children with Motor Impairments as the Head of the Division of Scottish Office Education Department responsible for Special Educational Needs. His role in establishing the Centre included a visit to the Peto Institute, providing advice to Ministers, drafting the constitution for the organisation, choosing the site and appointing the first Director.

He then reverted to his main career specialism of planning and environmental management, working on urban regeneration, the establishment of new water authorities, the management of the Crown Estate in Scotland and the implementation of the EU Water Framework Directive.

Michael now works part-time as an Inquiry Reporter, dealing with planning and environmental appeals and applications. Recent work has included the inquiry into the Trump International Golf Resort in Aberdeenshire, and the Aberdeen Western Peripheral Route road project.

Michael lives in Edinburgh and, as well as being Vice-Chairman of the Board of Governors, chairs the Trustees of the Friends of Craighalbert, which raises funds on behalf of the Scottish Centre for Children with Motor Impairments.

Professor Brian Durward
Director for Educational Development, NHS Education for Scotland

Professor Durward was appointed to the position of Director for Educational Development at NHS Education for Scotland (NES) in 2008. In this role he is responsible for Educational Governance, Knowledge Services, Educational Development and Research at NES. Prior to this appointment he held the position of Dean of School of Health and Social Care at Glasgow Caledonian University.

After completing his physiotherapy course he worked in a number of Glasgow Hospitals before becoming Head of Physiotherapy at the Institute of Neurological Sciences at the Southern General Hospital in 1984. In 1985 he took up the position of Lecturer in Physiotherapy at what was then Queen Margaret College, later being promoted to Senior Lecturer and then Head of Department

As part of his ongoing personal development he completed a Masters degree in Bioengineering and then a PhD both from the University of Strathclyde. At Glasgow Caledonian University he was responsible for the Allied Health Professions and Social Work undergraduate pre-registration programmes and developed extensive Masters and PhD programmes for Health and Social Care professionals.

He was a member of the staff team responsible for establishing HealthQwest – the research consortium in the West of Scotland for Nursing and Allied Health professions. His professional and research interests include neurological rehabilitation, movement analysis and stroke rehabilitation.

David D Frame
Managing Director, Barum & Dewar Ltd

David Frame is a businessman with various business interests in the UK. As the owner and Managing Director of Barum & Dewar Ltd, a specialist packaging solutions business operating from a number of sites within the UK, David has responsibility for corporate strategy, general management, sales and marketing and business growth.

David possesses wide business experience gained from positions held within large and small organisations as diverse as banking, biotechnology, printing and specialist packaging. In recent years David has focussed on the SME sector and invested in business opportunities requiring turn around management input.

A former Chairman of the Trustees of the Friends of Craighalbert, David's daughter, Rachel attended SCCMI full time before transferring to mainstream education and now attends SCCMI on periodic placements.

David lives in Scotland and is married to Janice with two children, Rachel and Mackenzie.

Dr Patricia D Jackson
Consultant Paediatrician in Community Child Health, NHS Lothian

Dr Jackson was educated in Belfast, Northern Ireland, trained at Edinburgh University Medical School and currently works in Children's Services NHS Lothian.

As a Consultant Paediatrician in Community Child Health her special interest is in children with additional support needs, particularly those with complex health care needs. Dr Jackson acted in an advisory capacity to the Scottish Executive in the development of the ASN Legislation and has a continuing interest in its development and implementation. She was a member of the SIGN Guidelines for Management of Epilepsy in Children & Young People.

Since June 2004 she has been Chair of the Scottish Association of Community Child Health and is a member of British Association of Community Child Health Council, and Scottish Committee of Royal College of Paediatrics and Child Health.

Her support to voluntary organisations include being a founder member and past Director of the Children's Hospice Association Scotland, Member of the Advisory Group for MOVE, Medical Advisor to Down's Syndrome Scotland and Chair of the Executive of Children in Scotland's Additional Support Needs Network. She is committed to the ideal of parent and child responsive services, and an integrated approach to service provision.

Mark Bevan
Head of Services, Capability Scotland

Mark Bevan is Head of Services at Capability Scotland, where he is responsible for developing strategic direction and leading the organisation's services. Mark has been with Capability Scotland in various roles since 2000, including Head of Education Services, Development Manager and Development Co-ordinator. Prior to that, Mark was Strategy Officer (Education/Social Work) at City of Edinburgh Council, and Specialist Children's Officer at Aberlour Childcare Trust.

Alan Reid
Elected Member

Alan Reid started his career in agriculture, moving on to encompass computers and personnel. Alan was the Craighalbert Centre's first Administrator, leaving in 1999 to work for Glasgow Academy, from where he retired in 2003. He now acts as a consultant for the independent sector, undertaking health and safety, disaster planning and accessibility projects.

Sharon MacKenzie**Social Worker, Children with Disabilities Team, West Dunbartonshire Council**

Sharon MacKenzie is a Social Worker in the Children with Disabilities Team of West Dunbartonshire Council. Prior to her present post, Sharon worked as a Social Worker in the Child & Adult Support Team of East Ayrshire Council and as an Independent Living Officer at the Lothian Centre for Independent Living in Edinburgh. Following completion of a BSc (Hons) Psychology from Glasgow Caledonian University, Sharon completed an MSc in Social Work, also at GCU.

Her current role in the Children with Disabilities Team includes working with young people and their families with a wide range of needs, including physical and learning disability, autistic spectrum disorders, behavioural and communication difficulties, mental health issues and life-limiting conditions. She has responsibility for the care management and implementation of care plans for children with disabilities, including assessing situations using assessment tools such as the Integrated Assessment Framework and Single Agency Assessment.

Sharon has cerebral palsy and grew up in Skye, with limited access to the services provided in central Scotland. She brings a unique perspective to the Board and the Centre, offering an understanding of the needs of those with motor impairments from both a personal and a professional viewpoint.